



AIM:CIN

5 July 2017

City of London Group plc (“COLG” or “the Company” or “the Group”)

Preliminary announcement of final results

The Company announces its audited final results for the year ended 31 March 2017.

Key points

Business developments

- CAML to be retained, following strategic review
- CAML’s results improve substantially with an operating profit before shareholder capital charges of £171k (2016: operating loss before shareholder capital charges of £217k)
- CAML’s own book portfolio £13.8m at year end (2016: £13.7m) and new business volumes in March £1.1m following a period earlier in the year when new business volumes were constrained by the capital available
- Additional block funding facilities arranged for CAML to facilitate business development
- Group actively pursuing other opportunities to increase its financial strength and provide a platform for future development

Financial results

- Loss before tax £1.2m (2016: loss before tax £6.8m after losses of £7.2m relating to TFPL and a profit of £1.4m on the sale of Therium)
- Consolidated NAV per share attributable to shareholders 3p (2016: 6p)

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Notes to Editors:

City of London Group plc (“COLG” or “the Company”) is quoted on AIM (CIN) and is an investment company focused on providing finance to the SME sector, including professional service firms. It does this through investments in companies providing lease finance and loan finance.

www.cityoflondongroup.com

Business review

Overview

During the year, the Group focused on maximising the value of its remaining investments, particularly in relation to Credit Asset Management Limited ("CAML"), its lease and professions funding platform.

The results for the Group show a loss before tax of £1.2m (2016: loss of £6.8m which included losses of £7.2m relating to TFPL (for impairment of the Group's investments and its share of losses) and a profit of £1.4m arising on the sale of Therium.

In the latter part of the year, the Group completed its examination of strategic options for CAML. The options of a sale of the CAML business and/or its loan book were ruled out. The Group has decided to retain CAML and, by arranging for an increase in the available block funding facilities, has taken steps to give CAML the ability to grow its business and achieve scale. Following the uncertainties caused by capital constraints in the first half of the year, CAML is now well-placed to move its business forward in the coming months.

The Group is actively pursuing other opportunities that, if successful, will increase the Group's financial strength and provide a solid base for future development.

The Group's associate, Trade Finance Partners Limited ("TFPL"), was put into administration on 29 March 2017. As previously reported, no amounts are expected to be available for equity and loan note holders or other unsecured creditors. Full provision has been made against all amounts owed to the Group by TFPL.

CAML and Professions Funding Limited ("PFL")

In the early part of the year, CAML benefitted from strong new business volumes before it had to scale back its operations due to capital constraints and concerns surrounding the events at TFPL. However, since the conclusion of the strategic review and the provision of additional block funding facilities, the position has stabilised and by the end of the year CAML's "own book" portfolio was marginally higher than at the beginning of the year.

In January 2017, CAML became a wholly-owned subsidiary of COLG and Martin Parsons became managing director when the other two executive directors left CAML.

The consolidated results of CAML and PFL for the year improved significantly, showing a loss of £0.2m (2016: loss £0.5m). The loss of £0.2m includes executive termination costs of £0.2m. The improvement in the results reflects the additional revenue arising from the increase in the "own book" portfolio in the previous year and strict control over costs.

COLG

The Company continued to keep a tight control on its underlying cost base during the year. The loss of £1.2m (2016: loss of £10.7m which included provisions for impairment of £7.2m relating to TFPL and £2.8m relating to CAML) includes £0.2m cost of a strategic review and £0.1m executive termination costs.

Since the year-end the Company has moved from its previous office after exercising break clause provisions in its lease. This will further reduce the underlying cost base going forward.

TFPL

As previously reported, the Group's associate, TFPL, restricted its activities from the latter part of 2015/16 to maximize the recovery of advances previously made. It became clear that no amounts were expected to be available for equity and loan note holders or other unsecured creditors or for its preference shareholders and, on 29 March 2017, TFPL was put into administration.

Full provision has been made against all amounts owed to the Group by TFPL.

Dividend

The Board does not recommend payment of a dividend.

Outlook

The Group continues to focus on providing a sound foundation whereby the business of CAML and PFL, its lease and professions funding platform, can realise its underlying potential. It is actively pursuing business opportunities that, if achieved, will provide a solid base for the Group's future development.

Paul Milner
Chairman
4 July 2017

This report may contain certain statements about future outlook for COLG and its subsidiaries and associates. Although the directors believe their expectations are based on reasonable assumptions, any statements about the future outlook may be influenced by factors that could cause actual outcomes to be materially different. Such statements should be treated with caution due to the inherent uncertainties, including both economic and business risk factors, underlying any such forward looking statements.

This report has been drawn up and presented with the purpose of complying with English law. Any liability arising out of or in connection with this report will be determined in accordance with English law.

Consolidated income statement for the year ended 31 March 2017

	Note	31 March 2017 £'000	31 March 2016 £'000
Revenue		2,569	2,534
Cost of sales		(42)	(51)
Gross profit		2,527	2,483
Administrative expenses	5	(2,579)	(2,512)
(Loss)/profit on sale of investments		(81)	2
Provision for impairment of investments		(41)	(51)
Profit on the disposal of assets classified as held for sale		-	1,398
Share of profits and losses of associates		78	(898)
Provision for impairment of the investment in and amounts owed by TFPL		-	(6,260)
Other income		138	326
Profit/(loss) from operations		42	(5,512)
Finance expense		(1,229)	(1,252)
Loss before tax		(1,187)	(6,764)
Corporation tax	8	-	-
Loss for the year		(1,187)	(6,764)
Loss for the year attributable to:			
Owners of the parent		(1,152)	(6,646)
Non-controlling interests		(35)	(118)
Loss for the year		(1,187)	(6,764)
Basic and diluted earnings per share attributable to owners of the parent:	2	(3.16)p	(24.36)p

The group had no discontinued operations in either 2017 or 2016.

**Consolidated statement of comprehensive income
for the year ended 31 March 2017**

	31 March 2017 £'000	31 March 2016 £'000
Total loss for the year	(1,187)	(6,764)
Other comprehensive income/(expense) from continuing operations		
Items that will or may be reclassified to profit or loss		
'Available-for-sale' financial assets		
– Valuation losses taken on equity investments	(43)	(20)
– Provision for impairment transferred to income statement	41	51
– Loss/(profit) on sale transferred to income statement	78	(2)
Other comprehensive income from continuing operations	76	29
Total other comprehensive income	76	29
Total comprehensive expense from continuing operations	(1,111)	(6,735)
Total comprehensive income from discontinued operations	–	–
Total comprehensive expense	(1,111)	(6,735)
Total comprehensive expense attributable to:		
Owners of the parent	(1,076)	(6,617)
Non-controlling interests	(35)	(118)
	(1,111)	(6,735)

Consolidated statement of changes in equity

Attributable to owners of the parent company							
	Fair value reserve	Accumulated losses	Share premium	Share capital	Total	Attributable to non-controlling interests	Total equity
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
At 31 March 2015	(105)	(7,888)	11,497	2,021	5,525	(1,154)	4,371
'Available-for-sale' investments							
– Valuation losses taken to equity	(20)	–	–	–	(20)	–	(20)
– Provision for impairment transferred to income statement	51	–	–	–	51	–	51
– Profit on sale transferred to income statement	(2)	–	–	–	(2)	–	(2)
Net income recognised directly in equity	29	–	–	–	29	–	29
Loss for the year – continuing operations	–	(6,646)	–	–	(6,646)	(118)	(6,764)
Total comprehensive income	29	(6,646)	–	–	(6,617)	(118)	(6,735)
Contributions by and distributions to owners							
Value of employee services	–	20	–	–	20	–	20
Issue of shares	–	–	2,835	1,664	4,499	–	4,499
Total contributions by and distributions to owners	–	20	2,835	1,664	4,519	–	4,519
Reduction in non-controlling interests	–	(1,218)	–	–	(1,218)	1,172	(46)
At 31 March 2016	(76)	(15,732)	14,332	3,685	2,209	(100)	2,109
'Available-for-sale' investments							
– Valuation losses taken to equity	(43)	–	–	–	(43)	–	(43)
– Provision for impairment transferred to income statement	41	–	–	–	41	–	41
– Loss on sale transferred to income statement	78	–	–	–	78	–	78
Net income recognised directly in equity	76	–	–	–	76	–	76
Loss for the year – continuing operations	–	(1,152)	–	–	(1,152)	(35)	(1,187)
Total comprehensive income	76	(1,152)	–	–	(1,076)	(35)	(1,111)
Contributions by and distributions to owners	–	–	–	–	–	–	–
Reduction in non-controlling interests	–	(135)	–	–	(135)	135	–
At 31 March 2017	–	(17,019)	14,332	3,685	998	–	998

(i) The fair value reserve shows the movement in the fair value of the 'available-for-sale' financial assets.

Consolidated balance sheet

as at 31 March 2017

	Notes	31 March 2017 £'000	31 March 2016 £'000
Assets			
Non-current assets			
Property, plant and equipment		16	27
'Available-for-sale' financial assets		8	151
Interests in associates		224	146
Legal case investments		132	138
Loans		4,665	9,005
Finance leases		2,916	2,477
Total non-current assets		7,961	11,944
Current assets			
Loans		5,054	5,446
Finance leases		2,211	1,635
Trade and other receivables		1,225	810
Cash and cash equivalents		1,763	2,497
Total current assets		10,253	10,388
Total assets		18,214	22,332
Current liabilities			
Borrowings		(5,160)	(3,935)
Trade and other payables		(1,685)	(3,051)
Total current liabilities		(6,845)	(6,986)
Non-current liabilities			
Borrowings		(10,371)	(13,237)
Total non-current liabilities		(10,371)	(13,237)
Total liabilities		(17,216)	(20,223)
Net assets		998	2,109
Equity			
Share capital	7	3,685	3,685
Share premium		14,332	14,332
Accumulated losses		(17,019)	(15,732)
Fair value reserve		-	(76)
Equity attributable to owners of the parent		998	2,209
Non-controlling interests		-	(100)
Total equity		998	2,109

Consolidated statement of cash flows for the year ended 31 March 2017

	31 March 2017 £'000	31 March 2016 £'000
Cash flows from operating activities		
Loss before tax	(1,187)	(6,764)
Adjustments for:		
Depreciation and amortisation	16	36
Share-based payments	-	20
Impairment of 'available-for-sale' financial assets	41	51
Loss/ (profit) on disposal of 'available-for-sale' financial assets	81	(2)
Share of profits and losses of associates	(78)	898
Provision for impairment of the investment in and amounts owed by TFPL	-	6,260
Profit on the disposal of assets classified as held for sale	-	(1,398)
Interest payable	1,229	1,252
Changes in working capital:		
(Increase) in trade and other receivables	(415)	(724)
(Decrease)/increase in trade and other payables	(1,508)	1,334
Proceeds from sale of 'available-for-sale' financial assets	97	5
Leases advanced	(3,717)	(4,118)
Leases repaid	2,702	1,702
Loans advanced	(10,510)	(15,875)
Loans repaid	11,838	8,958
Loans repaid by related parties	3,000	300
Cash generated from/used in operations	1,589	(8,065)
Corporation tax	-	-
Net cash generated from/used in operating activities	1,589	(8,065)
Cash flow from investing activities		
Disposal of assets classified as held for sale, including part repayment of deferred consideration	404	2,216
Return of seed capital in legal case investments	6	94
Distribution of profits from related parties	-	39
Purchase of property, plant and equipment	(6)	(23)
Proceeds from sale of equipment	1	-
Purchase of preference shares in subsidiary	-	(2,010)
Purchase of additional shares in related company	-	(193)
Net cash generated from investing activities	405	123

	31 March 2017 £'000	31 March 2016 £'000
Cash flow from financing activities		
Proceeds from issue of ordinary shares	-	4,499
Proceeds from the issue of preference shares by subsidiary	-	5,000
Loans drawn down	9,897	17,888
Repayment of loans	(11,538)	(16,863)
Interest paid	(1,087)	(1,306)
Net cash (used in)/generated from financing activities	(2,728)	9,218
Net increase/(decrease) in cash and cash equivalents	(734)	1,276
Cash and cash equivalents brought forward	2,497	1,221
Net cash and cash equivalents	1,763	2,497
Cash and cash equivalents	1,763	2,497
Bank overdraft	-	-
Net cash and cash equivalents	1,763	2,497

Notes

1 Basis of preparation

1.1 Preliminary announcement

The financial information contained in this preliminary announcement does not constitute full accounts as defined in section 434 of the Companies Act 2006 and has been extracted from the statutory accounts for the year ended 31 March 2017. The auditors have issued an unqualified report on these statutory accounts. The statutory accounts for the year ended 31 March 2016 have been filed with the Registrar of Companies and the statutory accounts for the year ended 31 March 2017 will be filed with the Registrar of Companies in due course.

This announcement has been prepared using recognition and measurement principles of IFRS as endorsed for use in the European Union (IFRS). This announcement does not contain sufficient information to comply with IFRS.

The same accounting and presentation policies were used in the preparation of the statutory accounts for the year ended 31 March 2016.

2 Earnings per share

Basic earnings per share is calculated by dividing the loss attributable to equity holders of the Group by the weighted average number of ordinary shares in issue during the year less those held in treasury and in the Employee Benefit Trust. 426,996 shares were held by the Employee Benefit Trust at 31 March 2017 (2016: 426,996). The calculation of the basic and diluted earnings per share divides the loss by the weighted average number of shares of 36,426,000 (2016: 27,284,000).

3 Dividends

The directors do not recommend payment of a final dividend (2016: nil).

4 Segmental reporting

A reportable segment is identified based on the nature and size of its business and risk specific to its operations. It is reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, which is responsible for allocating resources and assessing performance of the operating segments, has been identified as the full Board of the Company.

The Group is managed through its operating platforms: lease and professions financing and, in prior periods, trade financing and legal case funding. The COLG segment includes the Group's central functions and an investment portfolio.

Pre-tax profit and loss

For the year ended 31 March 2017

	Revenue £'000	Operating profit/(loss) £'000	Share of profits and losses of associates £'000	Finance expense £'000	Profit/(loss) before tax £'000
COLG					
Intra-Group	140	233		(116)	117
Other	7	(1,138)	-	(68)	(1,206)
	147	(905)	-	(184)	(1,089)
Platforms					
Lease and professions financing					
CAML/ PFL	2,403	826	-	(1,005)	(179)
Other	275	275	78	(296)	57
Legal case funding		13	-	-	13
Other	-	11	-	-	11
Intra-Group	(256)	(256)	-	256	-
	2,569	(36)	78	(1,229)	(1,187)

The Profit from operations in the Consolidated income statement of £42,000 is the sum of £78,000 less £36,000 as shown above.

Pre-tax profit and loss

For the year ended 31 March 2016

	Revenue £'000	Operating profit/(loss) £'000	Profit on the disposal of assets classified as held for sale £'000	TFPL provisions and share of profits and losses of associates £'000	Finance expense £'000	Profit/(loss) before tax £'000
COLG						
Intra-Group	689	789			(166)	623
Other	18	(897)	(158)	(6,260)	(180)	(7,495)
	707	(108)	(158)	(6,260)	(346)	(6,872)
Platforms						
Trade financing –TFPL *	468	489	-	(940)	(489)	(940)
Lease and professions financing						
CAML/ PFL	1,734	215	-	-	(756)	(541)
Other	426	426	-	42	(466)	2
Legal case funding	4	(3)	-	-	-	(3)
Other	-	34	-	-	-	34
Intra-Group	(805)	(805)	-	-	805	-
Others						
Assets classified as held for sale	-	-	1,556	-	-	1,556
	2,534	248	1,398	(7,158)	(1,252)	(6,764)

* Revenue represents interest earned on loans to Trade Finance Partners Limited.

The Loss from operations in the Consolidated income statement of £5,512,000 is the sum of £248,000 and £1,398,000 less £7,158,000 as shown above.

Consolidated Net Assets

For the year ended 31 March 2017

		£'000	Total £'000
COLG	'Available-for-sale' financial assets		8
	Legal case investments		132
Platforms	Lease and professions financing	2,010	
	Other	150	
			2,160
	Net liabilities		(1,317)
Net assets per entity balance sheet			983
Other net assets of subsidiary companies			15
Consolidated net assets			998

Consolidated Net Assets

For the year ended 31 March 2016

		£'000	Total £'000
COLG	'Available-for-sale' financial assets		151
	Legal case investments		138
Platforms	Lease and professions financing	2,010	
	Other	150	
			2,160
	Net liabilities		(313)
Net assets per entity balance sheet			2,136
Other net liabilities of subsidiary companies			(27)
Consolidated net assets			2,109

The Board reviews the assets and liabilities of the Group on a net basis.

5 Administrative expenses

	31 March 2017 £'000	31 March 2016 £'000
Staff costs		
Payroll	1,249	1,415
Other staff costs	46	69
Establishment costs		
Property costs	309	234
Other	518	444
Auditor's remuneration (see below)	94	89
Legal fees	50	17
Consultancy fees	188	98
Other professional fees	109	108
Depreciation	16	36
Foreign exchange loss	-	2
Total administrative expenses	2,579	2,512

	31 March 2017 £'000	31 March 2016 £'000
Auditor's remuneration		
Fees payable to the Company's auditor for the audit of the parent company's annual financial statements	41	35
Fees payable to the Company's auditors for other services:		
The audit of subsidiaries pursuant to legislation	30	32
Audit related assurance services	-	2
Tax services	23	20
Total fees	94	89

6 Related party transactions and directors' remuneration

Directors' emoluments are disclosed in the directors' remuneration report. The aggregate emoluments paid to directors during the year were £156,420 (2016: £332,535) and there were no awards under the incentive scheme for 2016/17 (2016: nil). There are no other persons having the authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly. Accordingly, the aggregate amounts payable to directors equate to the aggregate compensation to key management personnel. As all directors' emoluments are paid by the Company, the figure relates both to the Company and the Group.

Tables that summarise the main related party balances and transactions for both the Company and the Group are included in the financial statements to 31 March 2017.

6 Related party transactions and directors' remuneration (continued)

A summary of the total remuneration for directors is given below:

Executive directors

	Jason Granite (a)		John Kent		Howard Goodbourn	
	2017 £	2016 £	2017 £	2016 £	2017 £	2016 £
Salary	7,000	-	6,626	105,571	-	83,835
Payment in lieu of notice	-	-	47,250	-	-	41,358
Compensation for loss of office	-	-	30,000	-	-	30,000
All taxable benefits	-	-	195	2,244	-	2,167
Total	7,000	-	84,071	107,815	-	157,360

(a) Jason Granite is a director of FCFM Group Limited which received £168,000 for consultancy services provided to the Group during the year (2016: nil).

Non-executive directors

	Year ended 31 March 2017 £	Year ended 31 March 2016 £
Paul Milner	27,500	27,500
Andrew Crossley (a)	27,500	12,360
Andrew Crowe	10,349	27,500

(a) The remuneration for A Crossley was paid to Stockdale Securities Ltd.

Group related parties

The transactions of Group companies with related parties included:

Transactions of the Company

FCFM Group Limited, which received £168,000 during the year for consultancy services, was a related party of the Company as Jason Granite was a director of both companies.

In the year ended 31 March 2016, the Company purchased £2,000,000 of 7% preference shares in Credit Asset Management Limited at par for cash from Citymain Investments Limited, a related party of the Company.

	Charged by City of London Group plc in year £'000	Charged to City of London Group plc in year £'000	Loans due to City of London Group plc at year end £'000	Other amounts due to City of London Group plc at year end £'000	Provision for other amounts due to City of London Group plc at year end £'000
Year ended 31 March 2016					
Trade Finance Partners Limited	211	-	-	123	(123)

6 Related party transactions and directors' remuneration (continued)

Transactions of other Group companies

The transactions of other Group companies with related parties included:

	Interest charged by Group in year £'000	Loans due to Group at year end £'000	Provision for loans due to Group at year end £'000	Other amounts due to Group at year end £'000	Provision for other amounts due to Group at year end £'000
Year ended 31 March 2017					
Trade Finance Partners Limited (a)	-	5,881	(5,881)	276	(276)
COLG SME Loans LP	62	425	-	8	-
COLG SME LP	96	825	-	15	-
Year ended 31 March 2016					
Trade Finance Partners Limited	468	5,881	(5,881)	276	(276)
COLG SME Loans LP	105	1,500	-	26	-
COLG SME LP	204	2,750	-	48	-

(a) No interest on loan notes issued by TFPL has been recognised during the year.

7 Called-up share capital

	31 March 2017 £'000	31 March 2016 £'000
Allotted, called up and fully paid		
36,852,681 (2016: 36,852,681) ordinary shares of £0.10	3,685	3,685

The Company did not hold any shares in treasury at 31 March 2017 (2016: nil). 426,996 shares were held by the Employee Benefit Trust at 31 March 2017 (2016: 426,996). The Company did not purchase any shares from the Trust during the year (2016: nil).

8 Corporation tax

	31 March 2017 £'000	31 March 2016 £'000
UK corporation tax		
Current year charge	-	-
Total UK corporation tax	-	-
Deferred tax		
Total for year	-	-
Total tax (credit) / charge	-	-

8 Corporation tax (continued)

Factors affecting the tax charge for the year

The tax charge for the year differs from the theoretical amount that would arise using the standard rate of corporation tax in the UK, which is 20% (2016: 20%). The differences are explained below.

	31 March 2017 £'000	31 March 2016 £'000
Tax reconciliation		
Loss before tax	(1,187)	(6,764)
At standard rate of corporation tax in the UK:	(237)	(1,353)
Effects of		
Depreciation less than capital allowances	(3)	(1)
Items not deductible for tax purposes	68	1,273
Non-taxed dividend income	-	(1)
Movement on unrecorded deferred tax asset	172	82
	-	-

Deferred tax

Total unrecognised deferred tax assets of the Group were £2,192,000 (2016: £2,330,000).

9 Financial instruments – price risk

The Group is subject to price risk on its legal case investments and, previously, on its portfolio of 'available for sale' financial assets. At 31 March 2017, the only investment held, other than residual investments, was an unlisted security. At 31 March 2016, 9% of the Group's portfolio comprised unlisted equity securities. There is no material sensitivity on the valuation of the legal case investments or the 'available-for-sale' financial assets.

Fair value hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: other techniques for which all inputs that have a significant effect on the recorded fair value are observable, either directly or indirectly

Level 3: techniques that use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The fair value of listed financial assets is established by reference to current bid market prices.

The fair value of unlisted investments is determined using appropriated valuation techniques.

The fair value of investments in legal funds is taken to be cost as at the balance sheet date there was not a sufficient track record on which to base a valuation. Due to their short maturity profiles, management is of the opinion that there is no material difference between the fair value and carrying value of trade and other receivables, cash and cash equivalents, and trade and other payables. The directors therefore consider that the carrying value of financial instruments equates to fair value.

9 Financial instruments – price risk (continued)

The following table presents the Group's assets that are measured at fair value at 31 March 2017:

	Level 1 £'000	Level 3 £'000	Total £'000
'Available-for-sale' financial assets			
Equity securities	–	8	8
Legal case investments	–	132	132
	–	140	140

The following table presents the Group's assets that are measured at fair value at 31 March 2016:

	Level 1 £'000	Level 3 £'000	Total £'000
'Available-for-sale' financial assets			
Equity securities	138	13	151
Legal case investments	–	138	138
	138	151	289

Level 1 assets are quoted ordinary shares. There are no level 2 assets.

There were no transfers of assets between categories during the year (2016 – none). An asset is transferred when, due to changes in circumstances, it falls into another category within the fair value hierarchy.

The movement on level 3 assets is as follows:

	31 March 2017 £'000	31 March 2016 £'000
Balance at 1 April	151	276
Additions	–	–
Impairment	(5)	(29)
Disposals	(6)	(96)
Balance at 31 March	140	151

10 Risk statement

The principal risks of the Group are reviewed by the Board at least twice each year. A summary of the key risks is set out below together with their mitigation strategies.

(i) Credit risk

Credit risk particularly arises in CAML. This is mitigated in a number of different ways. For the leasing business the exposure is reduced by ownership of the asset which can usually be resold. In the case of professional loans, personal guarantees are obtained wherever possible but in any event the professional reputation of the partners of the firm is at stake. In all cases there is a well-defined process for approval including credit committees with specific delegated powers.

10 Risk statement (continued)

(ii) Interest rate risk

Where lending is longer term as in professional lending or leasing then borrowing rates are fixed at the start to avoid interest rate exposure. Group borrowing is all at fixed rates.

(iii) Legal and regulatory risk

This risk arises in various ways but the risk of non-compliance with FCA regulations is considered low as limited business falling within this environment is undertaken. City of London Financial Services Limited, which is ranked in the lowest risk category by the FCA, is, now undertaking the activity of 'Operator' only for the two CAML limited partnerships, generating income of a few thousand pounds. CAML itself has full permission to operate under the FCA consumer credit regulations. CAML, which lends only to businesses, is regulated for those businesses that fall within the Consumer Credit Act. The risk of non-compliance by CAML is considered low as these regulated activities constitute only a minor part of its overall revenue.

The risk of other legal and regulatory non-compliance (including non-compliance with the AIM rules) is mitigated by the use of external advisers, whose appointment and terms of reference are, as appropriate, agreed after consultation with the board.

(iv) Cash flow

There is a risk that the strategy for CAML does not develop as planned and it may require further working capital funding from COLG. It has an annual budget including a budgeted funding requirement. There are some mitigations which can be invoked by it to reduce working capital including cost cutting and managing the portfolio growth.

(v) Competition

There is a risk that the Group may become subject to increased competition in sourcing and making investments in the event that liquidity comes back into the SME market from the high street banks and other investors. This could lead to the platform finding it difficult to invest at the planned yields. This risk is mitigated by specialist expertise and by increased sales and marketing activity. In the case of the leasing and loans business the speed of credit decisions and the quality of operations is a key differentiator.

(vi) Business continuity

This is the risk that the business premises are unavailable due to fire or other disasters or of failure of IT systems. The consequential risk is the loss of key documentation and the inability to enter the business premises. This is mitigated by the ability of staff to work remotely from home and a disaster recovery plan. Key documents are held electronically and also separately with our lawyers. IT systems and data are backed up remotely and can be restored within acceptable timescales.

(vii) People/succession

There is a risk that key management are poached or leave the business which would compromise the business. As a mitigation management is incentivised with equity and bonuses comparable with the market.

12 Post balance sheet events

There are no reportable post balance sheet events to be disclosed.

Annual General Meeting

The 2017 annual general meeting will be held at 9am on Thursday 24 August 2017 at the offices of Shakespeare Martineau, 60 Gracechurch Street, London EC3V 0HR. The notice of meeting and proxy form for the meeting will be included in the Annual Report which will be posted to shareholders in late July 2017.